

RECRUITMENT AND SELECTION POLICY

POLICY: Recruiting the right employees is a crucial component of creating the workforce Ports North (PN) needs to achieve its organisational objectives. PN is committed to maintaining a balance between external recruitment and offering development opportunities for staff.

DEFINITION: The purpose of this policy is to facilitate the recruitment and appointment of appropriately skilled or have potential to acquire skills and qualified employees who can contribute positively to PN's objectives, values and culture.

This policy incorporates the principles of equal employment opportunity to ensure that the most capable person is selected for a position on the basis of merit and without regard to factors such as a person's sex (including pregnancy), sexual preference, transgender status, race, colour, ethnic or ethno-religious background, descent or national identity, marital status, disability, age, political conviction or religious belief.

Notwithstanding this Port North is committed to contributing to the social and economic prospects of Indigenous people and have an Indigenous Employment Strategy aimed at providing opportunities for Aboriginal and Torres Strait Islander people to participate in the wider workforce.

All recruitment and selection processes are to be undertaken in accordance with PN's Information Privacy Policy.

APPLICABILITY: All Employees

**PROCEDURES/
GUIDELINES** PN follows a four stage recruitment and selection process for tenure and fixed-term staff appointments:

- i) Vacancy;
- ii) Applications and short-listing;
- iii) Selection; and
- iv) Appointment

i) Vacancy

Prior to any recruitment process management will undertake a review of the vacant position and determine if the position is required or if any changes associated with the position are needed.

A position description, including a statement of key accountabilities and selection criteria must be developed for a vacant position that is authorised to be filled. This is essential to inform candidates about PN's expectations and is the key to making an objective selection based on merit against clearly defined requirements. Selection criteria should consist of the critical skills, knowledge, qualifications, experience and attributes required for competent performance.

All vacant positions will be advertised externally and internally to ensure it attracts the most appropriate pool of suitably qualified applicants and recognises the value of providing development opportunities for existing staff.

Internal advertising of vacancies will be via e-mail circulated to all staff, PN's intranet and relevant notice boards. External advertising will be designed in a way to reach the optimal pool of potential applicants. In most cases mainstream and web-based press will be chosen; in other cases, search firms, professional publications, or professional associations will be chosen.

ii) Applications and Short-listing

PN seeks to treat all candidates equitably, with respect and courtesy. This includes acknowledging receipt of job applications and advising unsuccessful candidates as soon as possible once a short-list of candidates has been agreed.

For all advertised positions there will be a short-listing process where the selection panel members consider each of the applications in terms of the key selection criteria. Panel members will agree the reasons for which applicants have not been short-listed.

Selection panel members must seek to be objective and to maintain the equity and confidentiality of the selection process.

iii) Selection

The selection process seeks to identify the best candidate on merit. Selection panels must ensure there is no discrimination on grounds unrelated to the requirements of the position.

Interviews will be conducted with all short-listed applicants using structured behavioural based questions which address the key selection criteria. Each selection criteria is scored accordingly by all panel members and at the conclusion of the interview an overall score for the applicant is agreed.

Reference checking on preferred candidates is mandatory and is to be carried out by the Manager, to whom the position reports, or Corporate Services. Two verbal references are required as a minimum and a written record of the discussions is to be completed.

Reference checking for Senior Executive positions will include security and probity screening in accordance with the Governance Framework for Chief and Senior Executives in Government Owned Corporations.

Where relevant, evidence of certificates/qualifications must be obtained prior to any selection decision being made.

iv) Appointment

When all selection processes have been finalised, the selection panel will make a recommendation to appoint a suitable applicant. A written recommendation complete with all supporting documentation will be submitted to the Chief Executive Officer for approval.

The Chief Executive Officer will approve the permanent and temporary appointment of all staff other than Direct Reports to the Chief Executive Officer. Employment terms and conditions will be in accordance with PN's Enterprise Agreements.

The Chief Executive Officer and Senior Executives will be appointed by the Board of Directors with the prior written approval of the shareholding Ministers required for the Chief Executive Officer appointment only.

Temporary Appointments

The Board can make temporary appointments up to six months for Chief and Senior Executive positions. For periods greater than 6 months positions are to be filled as per the requirements for permanent appointment.

APPROVED BY:	Board of Directors	DATE:	9 March 2012
APPROVING AUTHORITY	HR Committee		
DELEGATION INSTRUMENT	Board Resolution – 28 May 2010		
CUSTODIAN:	General Manager Corporate Services		
COMMENTS:	Reviewed by the Human Resources Committee – 7 March 2014		